Bridging the Infrastructure Gap:
Global Integration and the “One Belt One Road” Initiative

1 July 2016
Examination Schools
University of Oxford
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The Oxford International Infrastructure Consortium (OXIIC)

The Oxford International Infrastructure Consortium (OXIIC) is an Oxford-based research platform which aims to facilitate collaboration and dialogue between academia, international organisations, governments, financial institutions, and other public and private sectors on infrastructure worldwide. It is generously supported by the Smith School of Enterprise and the Environment (SSEE), the Environmental Change Institute (ECI), University of Oxford and the UK Infrastructure Transition Research Consortium (ITRC).

The establishment of the OXIIC is in response to the “knowledge gap” in the field of infrastructure. Drawing on the long tradition of independent scholarship and academic freedom at the University of Oxford, the OXIIC has the following aspirations:

- To offer the world-class impartial and supportive environment for dialogue and communication on infrastructure between academics, policymakers and practitioners;

- To facilitate the exchange of knowledge, data and information on infrastructure between academics, policymakers and practitioners;

- To work effectively with other institutions and initiatives worldwide, where such partnerships can lead to outstanding research and insights on infrastructure.
OXIIC Second Global Infrastructure Conference

The OXIIC Second Global Infrastructure Conference features a series of insightful keynotes and interactive discussions from leading thinkers across academia, international organisations, government, business and the investment industry to explore the following thematic areas:

1) How can policy coordination for global integration and cross-border infrastructure finance and development be enhanced?
2) How can cooperative mechanisms for the development of cross-border infrastructure and multinational business be built?
3) How can cross-border infrastructure investment for long-term sustainable growth best be fostered and safeguarded?

Eight years on from the start of the global financial crisis, the world economy has remained slow to recover, exhibiting persistently weak growth. During the post-crisis period, calls for infrastructure investment to integrate and revitalise the global economy have come to prominence, both in OECD countries and developing economies. According to the World Bank, every 10% increase in infrastructure provision increases GDP by approximately 1% in the long term\(^1\). As such, infrastructure is expected to play a significant role in the integration of international economic communities, facilitating new potential businesses and trade as well as providing a much-needed boost to the global economy.

In this context, the “One Belt One Road” (OBOR) initiative was proposed so as to jointly build the new Silk Road Economic Belt and the 21\(^{st}\) Century Maritime Silk Road (hereinafter referred to as the ‘Belt’ and ‘Road’, respectively) for promoting economic prosperity of the countries along the Belt and Road and facilitating regional economic cooperation. Its blueprint articulates of the features of a circumnavigation route “connecting the vibrant East Asia economic circle at one end and the developed European economic circle at the other, and encompassing countries with huge potential for economic development”\(^2\). The new routes will encompass over 60 countries, accounting for 60% of the world’s population and a collective GDP equivalent to 33% of the world’s wealth\(^3\). The influence of OBOR is already evident in China’s overseas investment flows, which rose 16.3% in the first 10 months of 2015 to $92.5bn with specific OBOR related investment rising 36.7% to $13.7bn. According to the China Development Bank, some 900 projects worth a total of $890bn are currently under way or planned\(^4\). Global engagement and cooperation is prioritised with projects being open to any partner country as well as both international and regional organisations. Yet enhancing policy coordination necessary for the implementation of such cross-border infrastructure projects remains a significant challenge.

Fundamentally, if the OBOR initiative is to be realised, a vast amount of cross-border infrastructure projects

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1. http://go.worldbank.org/YP9O1ZIHM0
will need to be built over the coming decades. Private sector and institutional investors remain vital for bridging the infrastructure gap in the context of public budget constraint. The differing economic and political contexts of the constituent countries that make up the OBOR route is likely to result in inherent risks associated with the economic integration of communities. Such risks will range from the fundamental legal and financial challenges of accessing emerging markets to political and social instability as well as regional disputes. In light of the OBOR initiative aimed at “encouraging the countries along the Belt and Road to achieve economic policy coordination and carry out broader and more in-depth regional cooperation of higher standards; and jointly creating an open, inclusive and balanced regional economic cooperation architecture that benefits all"², the nature of the feasible and effective cooperation mechanisms utilised in facilitating participation of private sector and institutional investors (e.g. pension funds, insurers, sovereign wealth funds, etc.) in bridging the infrastructure financing gap and boosting businesses remains critical to the discussion. Furthermore, the quality of infrastructure generated should also be given equal attention, as cross-border and domestic infrastructure projects have long-term consequences for both the economy and sustainability of the regions in which they are built. Ensuring the development of low-carbon and climate-resilient infrastructure will therefore be crucial for the long-term and sustainable development of global economy.
### Itinerary and Locations

**Friday 1st July 2016**  
Examination Schools, University of Oxford

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<thead>
<tr>
<th>Time</th>
<th>Session Description</th>
<th>Location</th>
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<tr>
<td>08:00 – 09:00</td>
<td>Registration</td>
<td>North/South Landing</td>
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<tr>
<td>09:00 – 09:10</td>
<td>Welcome and Opening Remarks</td>
<td>South Writing School</td>
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<tr>
<td>09:10 – 09:30</td>
<td>Opening Keynote Speech</td>
<td>South Writing School</td>
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<tr>
<td>09:30 – 10:45</td>
<td><strong>Session 1: Enhancing Policy Coordination for Global Integration and Cross-border Infrastructure Development</strong></td>
<td>South Writing School</td>
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<tr>
<td>10:45 – 11:15</td>
<td>Networking Break</td>
<td>North Writing School</td>
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<tr>
<td>11:15 – 12:30</td>
<td><strong>Session 2: Building Cooperation Mechanism for Infrastructure Investment and Cross-border Businesses (I)</strong></td>
<td>South Writing School</td>
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<tr>
<td>12:30 – 13:30</td>
<td>Lunch</td>
<td>North Writing School</td>
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<tr>
<td>13:30 – 14:00</td>
<td>Keynote Speech</td>
<td>South Writing School</td>
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<tr>
<td>14:00 – 14:30</td>
<td>Group Photo/Networking Break</td>
<td>North Writing School</td>
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<tr>
<td>14:30 – 16:00</td>
<td><strong>Session 3: Building Cooperation Mechanism for Infrastructure Investment and Cross-border Business (II)</strong></td>
<td>South Writing School</td>
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<tr>
<td>16:00 – 16:30</td>
<td>Networking Break</td>
<td>North Writing School</td>
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<td>16:30 – 18:15</td>
<td><strong>Session 4: Safeguarding the sustainability of cross-border infrastructure for long-term green growth</strong></td>
<td>South Writing School</td>
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<tr>
<td>18:15 – 18:30</td>
<td>Concluding Remarks</td>
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Agenda

08:00 – 09:00  Registration

09:00 – 09:10  Welcome and Opening Remarks
Gordon Clark, Professor and Director, Smith School of Enterprise and the Environment, University of Oxford
Jim Hall, Professor and Director, Environmental Change Institute, University of Oxford

09:10 – 09:30  Opening Keynote Speech
Peter Frankopan, Director, The Oxford Centre for Byzantine Research

09:30 – 10:45  Session 1: Enhancing Policy Coordination for Global Integration and Cross-border Infrastructure Development

Infrastructure development is crucial for the integration of international economic communities. The Belt and Road will form part of a global effort to improve connectivity through building an infrastructure network connecting all sub-regions of Asia through to Europe and Africa. Enhancing policy coordination is critical for implementing cross-border infrastructure development. A multi-level communication mechanism could therefore be built for intergovernmental macro economy and policy exchange so as to promote intergovernmental cooperation, enhance mutual political trust and reach new cooperation consensus. Through this approach, countries along the Belt and Road may fully coordinate their economic development strategies and policies, develop plans and measures for regional cooperation, negotiate to solve cooperation-related issues, and jointly provide policy support for the implementation of practical cooperation and large-scale projects. This session will explore how to enhance policy coordination for global integration and cross-border infrastructure development illustrated by way of the OBOR Initiative and the associated global implications.

09:30 – 09:45  Insight from Academia
Weidong Liu, Director, Centre for the Belt and Road Initiative, IGSNRR, Chinese Academy of Sciences
Senior advisor, National Development and Reform Commission of China

09:45 – 10:00  Keynote from Practitioner
Matthew Jordan-Tank, Head, Infrastructure Policy and Project Preparation, European Bank for Reconstruction and Development

10:00 – 10:15  Industry Demonstration and Implications
Alex Wong, Head of Global Challenge Partnerships and Member of the Executive Committee, World Economic Forum

10:15 – 10:45  Panel discussion
i) How can we enhance policy coordination for global integration and cross-border infrastructure development?
ii) What are opportunities and challenges for infrastructure industry along the OBOR routes?
iii) How can we deliver tailored financing and services to infrastructure development in countries with different institutional and cultural contexts along the OBOR routes?
iv) How can we balance the power of market and government for infrastructure development along the OBOR routes?
v) What are the global implications of the OBOR Initiative for integrating international economic communities and revitalising global economy?
Prior to realising the benefits of global integration and economic revitalisation, vast infrastructure projects will need to be developed over the coming decades. The capital demand for global infrastructure investment is far beyond the capacity of governments alone, thus private investment in infrastructure remains vital for bridging the financial gap. In particular, long-term investors such as pension funds, sovereign wealth funds and insurance companies have growing appetite for infrastructure with stable, long-term and low-risk returns. The blueprint of the OBOR Initiative for connecting Asia and Europe through infrastructure development provides considerable markets and lucrative opportunities for global investors to invest in infrastructure. Yet due to underdeveloped institutional and legal frameworks as well as immature markets, private capital remains limited in infrastructure investment in emerging markets. For instance, only about 0.2% of the 7.2% of GDP spending on infrastructure development in Asian countries comes from private sector. Thus cooperation mechanisms between public and private sectors are needed to facilitate private and institutional investment in infrastructure. This session investigates how to build cooperation mechanisms for facilitating private sector and especially institutional investors to invest in infrastructure for global integration.

11:15 – 11:30 Insight from Academia
Akash Deep, Senior Lecturer in Public Policy, Harvard Kennedy School

11:30 – 11:45 Keynote from Practitioners
Oliver Heiland, Director Legal & Compliance, Allianz Global Investors

11:45 – 12:00 Industry Demonstration and Implications
Simon Wilde, Senior Managing Director, Macquarie Capital

12:00 – 12:30 Panel discussion
i) How can cooperation mechanisms be built for facilitating Public-Private Partnerships for cross-border infrastructure development?
ii) What can be done to facilitate institutional investors to invest in infrastructure for global integration?
iii) What opportunities and challenges are there in the ‘One Belt One Road’ Initiative?

SPEAKERS
1) Akash Deep, Senior Lecturer in Public Policy, Harvard Kennedy School
2) Oliver Heiland, Director Legal & Compliance, Allianz Global Investors
3) Simon Wilde, Senior Managing Director, Macquarie Capital

MODERATOR
Georg Inderst, Independent Adviser, Inderst Advisory

12:30 – 13:30 Lunch

13:30 – 14:00 Keynote Speech
Jim Rogers, Investment Expert and Author, Rogers Holdings

14:00 – 14:30 Group Photo/Networking break

14:30 – 16:00 Session 3: Building Cooperation Mechanism for Infrastructure Investment and Cross-border Business (II)

Fundamentally, the development of infrastructure along the OBOR routes aims to facilitate trade and businesses through connecting the continents of Asia, Europe and Africa, thus enhances integration and revitalisation of the global economy. The tremendous growth in demand from countries along the OBOR routes will open up a diverse range of new opportunities on international trade through infrastructure projects, commerce and investment. These opportunities imply cross-border cooperation, which encompasses multiple stakeholders over the life-cycle of cooperation. Nonetheless, the different economic and political situations of countries along the OBOR routes inevitably generate inherent uncertainties and risks, ranging from legal and financial challenges to political and/or social instability and regional disputes. Innovative cooperation models therefore, such as joint partnership, technology transfer, investment funding, EPC (Engineering-Procurement-Construction) and PPP (Public-Private Partnership), involving multiple stakeholders and operating under complex political and socio-economic contexts, need to be explored further. A greater understanding of such models is especially important so as to fully benefit from the spectrum of opportunities associated with the mutual prosperity resulting from the OBOR Initiative whilst mitigating those associated risks. This session will therefore discuss how to build feasible and effective cooperation mechanisms for building international economic corridors through deploying cross-border businesses along the OBOR routes.

14:30 – 14:45 Keynote from Practitioners
Mei Jin, Chief Representative for Europe, the People’s Bank of China (PBOC)

14:45 – 15:00 Insight from Academia
Atif Ansar, Programme Director of the MSc in Major Programme Management (MMPM), Saïd Business School, University of Oxford

15:00 – 15:15 Industry Demonstration and Implications
Rupert Gather, Founding Director, InvestUK

15:15 – 15:30 Keynote from Multilateral Financial Institutions
Hisaka Kimura, Unit Head, Private Sector Infrastructure Finance, East Asia, Asian Development Bank
15:30 – 16:00  Panel discussion

i) How can cooperation mechanisms be built for the development of cross-border infrastructure and businesses?

ii) How developed economies and emerging markets could be connected for mutual prosperity and global integration?

iii) What opportunities and challenges are there in the ‘One Belt One Road’ Initiative?

iv) What are implications of Brexit on building cooperation mechanisms for international businesses?

SPEAKERS
1) Atif Ansar, Programme Director of the MSc in Major Programme Management (MMPM), Saïd Business School, University of Oxford
2) Rupert Gather, Founding Director, InvestUK
3) Hisaka Kimura, Unit Head, Private Sector Infrastructure Finance, East Asia, Asian Development Bank

MODERATOR
Giles Blackburne, Executive Director, China-Britain Business Council, China Outbound

16:00 – 16:30  Networking break

16:30 – 18:15  Session 4: Safeguarding the sustainability of cross-border infrastructure for long-term green growth

Increasing the amount invested in infrastructure alone, may not foster strong, sustainable and balanced growth. The quality of infrastructure projects should be given equal attention. In light of the recent COP21 Climate Change Conference and the global Paris Agreement on combating climate change, and efforts at the G20 geared at green finance, facilitating low-carbon and climate-resilient infrastructure along the OBOR routes will become crucial for ensuring long-term sustainable development. Building the wrong infrastructure will lock in patterns of unsustainable development and will burden countries with debt whilst not yielding the expected growth benefits. A strategic approach to infrastructure investment is required which looks to the long term, recognises the interdependencies between infrastructure investment and economic growth and acknowledges the large uncertainties. This session will explore the evidence for the relationship between infrastructure investment and economic growth. It will address the challenges incorporating uncertainty in infrastructure decision making.

16:30 – 16:45  Insight from Academia
Jim Hall, Professor and Director, Environmental Change Institute, University of Oxford

16:45 – 17:00  Keynote from Practitioners
Thorsten Jelinek, Managing Director, Poly Terra Innovation; former Associate Director, World Economic Forum

17:00 – 17:15  Industry Demonstration and Implications
Sir Roger Gifford, UK Head, Skandinaviska Enskilda Banken

17:15 – 17:30  Keynote from Multilateral Financial Institutions
Reyaz A. Ahmad, Head and Chief Investment Officer, IFC Catalyst Fund

6  https://unfccc.int/resource/docs/2015/cop21/eng/l09r01.pdf
17:30 – 18:00   Panel discussion
i) How can we incorporate systematic risk management into long-term infrastructure planning and investing?
ii) How can we make infrastructure both resilient to climate change (rising temperatures and sea levels, more frequent extreme weather events) and as resource-efficient and low-carbon as possible?
iii) What are the lessons and implications from the COP21 Paris Agreement for green infrastructure investment?
iv) What opportunities are there for mobilising and growing a green bond market to finance low-carbon and climate-resilient infrastructure?
v) Which opportunities exist for global investors and businesses from greening the financial system?

SPEAKERS
1) Jim Hall, Professor and Director, Environmental Change Institute, University of Oxford
2) Thorsten Jelinek, CEO, Poly Terra Innovation; former Associate Director, World Economic Forum
3) Sir Roger Gifford, UK Head, Skandinaviska Enskilda Banken
4) Reyaz A. Ahmad, Head and Chief Investment Officer, IFC Catalyst Fund

MODERATOR
Christopher Kaminker, Economist/Project Manager, Long Term Investment, Environment Directorate, OECD

18:00 – 18:30   Concluding remarks
Denis Galligan, Director, The OBOR Programme, University of Oxford
Opening Remarks

Gordon Clark
Professor and Director, Smith School of Enterprise and the Environment, University of Oxford
Gordon L Clark FBA DSc is Professor and Director of the Smith School at Oxford University, holds a Professorial Fellowship at St Edmund Hall, is the Sir Louis Matheson Distinguishing Visiting Professor in the Department of Banking and Finance at Monash University, and is a visiting professor at Stanford University. He has held positions at the Kennedy School at Harvard University, Harvard Law School, the University of Chicago and Carnegie Mellon University. His research and teaching focuses upon the performance of financial institutions, the role of corporations in market economies, and individual behaviour in the context of risk and uncertainty. Acknowledged as one of the world’s leading authorities on the investment management industry, he has advised a number of major corporations and financial institutions as well as governments on issues such as governance and environmental sustainability.

Jim Hall
Professor and Director, Environmental Change Institute, University of Oxford
Professor Jim Hall FREng is Director of the Environmental Change Institute in the University of Oxford. His research focuses upon management of climate-related risks in infrastructure systems, in particular relating to various dimensions of water security, including flooding and water scarcity. He leads the UK Infrastructure Transitions Research Consortium (ITRC), which is now in its second five-year phase developing and demonstrating a new generation of system simulation models and tools to inform analysis, planning and design of national infrastructure worldwide. Jim is a member of both the panel conducting the Institution of Civil Engineers (ICE)’s 2014 State of the Nation’s Infrastructure Assessment and the Engineering Policy Committee of the Royal Academy of Engineering. He has been awarded the George Stephenson Medal, the Robert Alfred Carr Prize and the Frederick Palmer Prize of the Institution of Civil Engineers for his work on flooding and coastal erosion, and the Lloyds Science of Risk prize for the work of his team on climate risk analysis. He was co-chair of the OECD - GWP Task Force on Water Security and Sustainable Growth.

Peter Frankopan
Director, The Oxford Centre for Byzantine Research
Peter Frankopan has been Senior Research Fellow at Worcester College, Oxford since 2000. He works on the history of Russia, the Middle East & Iran, Central Asia and China. His most recent book, The Silk Roads: A New History of the World is an international bestseller, and Daily Telegraph History Book of the Year. He has written extensively about the One Belt, One Road initiative in the press, and in the last six months has been in China, Pakistan, India and Central Asia to advise on the past, present and future of the Silk Roads.
**Session 1 – Chair**

**Emily Jones**  
Associate Professor in Public Policy (Global Economic Governance), Blavatnik School of Government, University of Oxford

Dr Emily Jones, who is also a Fellow of University College and academic coordinator of the Oxford-Princeton Global Leaders Fellowship Programme, focuses her research on examining government practices in asymmetric negotiations in the global economy, investigating the ways in which small developing countries exert influence even in highly asymmetric negotiations. She leads the Global Economic Governance Programme. Prior to joining the Blavatnik School of Government, Dr Jones worked in Ghana’s Ministry of Trade and Industry, for Oxfam GB, and for the UK Department for International Development. She is a regular contributor to the World Trade Organization’s advanced policy training course, and has acted as a consultant for a range of international organisations including for the Commonwealth Secretariat, the Overseas Development Institute, the German Marshall Fund, and Oxfam International. In 2015, Dr Jones was invited to join the E15 Expert Group on trade and finance.

**Session 1 – Speakers**

**Weidong Liu**  
Director, Centre for the Belt and Road Initiative, IGSNRR, Chinese Academy of Sciences; Senior Advisor, National Development and Reform Commission of China

Weidong Liu is a Professor in Economic Geography, Assistant Director, and Chair of the Center for the Belt and Road Initiative, Institute of Geographical Sciences and Natural Resources Research, Chinese Academy of Sciences. He is a key consultant to China National Development and Reform Commission (NDRC) on the Belt and Road Initiative (BRI) as well as on the Western China Development Strategy. He holds many academic positions, such as chair of the Commission on Economic Geography and board member of the Geographical Society of China, chair of China Division and China Ambassador of Regional Studies Association, full member of the IGU Commission on Local Development, general editor on Economic Geography and Regional Development of Wiley-AAG International Encyclopedia of Geography, managing editor of Area Development and Policy (a RSA journal), and advisory/editorial board member of Progress in Human Geography, Contemporary Social Science, Eurasian Geography and Economics, and Asian Geographer. He is a winner of China National Science Fund for Distinguished Young Scholars (2011), and National Outstanding Young Expert (2014). His interest of study includes regional development and regional policy, FDI, Multinational Corporation, GPN, automobile industry, new ICTs, and carbon emission and low carbon economy. He has published over 200 papers and book chapters, including 45 SSCI-indexed papers, and is the editor or co-editor of 12 books, including the Geographical Transformation of China published by Rutledge. In the last three years, he has focused on BRI studies, providing supports to NDRC for making planning for the BRI.
Matthew Jordan-Tank  
Head, Infrastructure Policy and Project Preparation, European Bank for Reconstruction and Development  
Matthew is the Head of Infrastructure Policy and Project Preparation facility at EBRD, providing advice and structuring for the Municipal Infrastructure and Transport sectors. Previously, he was Senior Urban Transport Specialist at EBRD from 2007-2013, where he focused on both private and public sector urban transport project structures in line with the Bank’s mandate, involving over 50 individual projects across some 20 countries in Eastern Europe, Russia and the CIS and Turkey. His active project portfolio includes Belgrade, Istanbul, Warsaw, Wroclaw, Budapest, Sofia, Kiev, Almaty, Bursa, and Izmir, amongst others. The focus of his policy work covers transport sector funding, urban public transport regulation and commercialisation, public service contracting, performance-based contracting for roads, automated fare collection projects, ITS/traffic management, parking concessions, road safety, rail sector reforms, delegated management contracting and social infrastructure PPP development. Prior to joining EBRD in 2007, he worked as a Transport Specialist for Inter-American Development Bank in Washington, DC from 1999-2007. He holds a Masters in Planning from the University of Maryland, USA.

Alex Wong  
Head of Global Challenge Partnerships and Member of the Executive Committee  
Alex heads the World Economic Forum’s activities related to the development of the Global Challenge Partnerships, a new institutional focus by the Forum to accelerate progress on the world’s most pressing global challenges that require new or expanded models of public-private cooperation. From 2010-2015, Alex also led the Forum’s Global Strategic Infrastructure initiative. Since joining the World Economic Forum in 2000, Alex’s prior responsibilities have included co-leading the development and implementation of the Forum’s industry strategies as head of the Center for Global Industries in the World Economic Forum's Geneva headquarters, and leading the Forum’s programs in the Basics & Infrastructure industries from 2006-2015, and the IT & Telecoms, Media & Entertainment industries from 2000-2006. Prior to joining the Forum, Alex worked for 12 years in a variety of professional roles at Accenture, General Motors, and the US National Parks Service. He has a degree in Mechanical Engineering from the University of Toronto, and a Masters in Public Administration from Harvard University.

Session 2 - Chair

Georg Inderst  
Independent Adviser, Inderst Advisory  
Georg Inderst is an independent adviser to pension funds, institutional investors and international organizations, based in London. Georg is the author/co-author of several key studies on infrastructure/green investment and finance, working among others, with the OECD, the EIB, the ADB and the World Bank. He is a member of various international committees and working groups. Georg is also a judge of several pensions and investment awards, a speaker at investment seminars, and a referee for academic journals. Previously, he was a Director of Law Debenture Pension Trust Corporation in London, and a Director of Foreign & Colonial Investment Management where he headed the Global Asset Allocation and Fixed Interest teams. He joined F&C in London from HYPO Capital Management in Munich. Georg grew up in Italy. He received a PhD in Economics and Social Sciences from the University of Vienna and an MSc in Economics from the London School of Economics.
Akash Deep
Senior Lecturer in Public Policy, Harvard Kennedy School
Akash Deep is Senior Lecturer in Public Policy at Harvard University’s Kennedy School. His expertise lies in infrastructure finance and valuation, public-private partnerships, financial risk management and derivatives, and the management and regulation of financial institutions, financial markets, and pension funds. He serves as faculty chair of the Infrastructure in a Market Economy and the International Finance Corporation executive programs, and has served as faculty chair of the Indian Administrative Service executive program at Harvard University. Professor Deep teaches courses in financial investments, risk management and infrastructure finance in the degree and executive programs at Harvard. He has also led executive programs at the World Bank, the International Finance Corporation, the European Bank for Reconstruction and Development, the Inter-American Development Bank, National University of Singapore, Booz & Co, KPMG, and Goldman Sachs, amongst others. Professor Deep has provided advice on bank restructuring, infrastructure financing, capital markets reform and pension funds to various governments and firms around the world, and his work has been cited in journals and publications such as the Financial Times and the Boston Globe. He has worked in the financial institutions and infrastructure section of the Bank for International Settlements, and served as consultant and expert for the World Bank, the International Finance Corporation, the United Nations, the Bank for International Settlements, the International Centre for Settlement of Investment Disputes, the United States Federal Highway Administration, and the Latin-American Shadow Financial Regulatory Committee. He also serves on the Capital Debt Affordability Committee for the State of Massachusetts. Certified “Financial Risk Manager” by the Global Association of Risk Professionals, Akash Deep holds a PhD in economics and an MA in operations research from Yale University, and a bachelor’s degree from the Indian Institute of Technology, Delhi.

Oliver Heiland
Director Legal & Compliance, Allianz Global Investors GmbH
Oliver joined Allianz Global Investors in 2013, where he is responsible for the legal coverage of the Infrastructure Equity asset class. This asset class targets infrastructure and energy investments for institutional clients and includes the Allianz Renewable Energy Fund range. His areas of work include a broad range of matters relating to infrastructure investments (e.g. infrastructure debt, financial & energy regulation, role of institutional investors). Allianz Global Investor’s infrastructure business includes both infrastructure equity as well as infrastructure debt investments in a wide range of infrastructure, PPP, renewable energy and energy infrastructure assets. Prior to Allianz Global Investors, he was responsible for the legal coverage of the entire lending activities (real estate, project finance, sovereign debt) and the covered bonds bank of asset manager DekaBank, which included the successful launch of a EUR 2bn. infrastructure debt platform for institutional clients. Oliver started his career with Allen & Overy LLP, where he advised on a wide range of banking, corporate and capital markets transactions with a specific focus on infrastructure & energy investments. He is a Council Member of the International Project Finance Association and lectures Energy Project Finance at the Institute for Law and Finance, Goethe-University in Frankfurt am Main (Germany). Oliver is a German law qualified lawyer and has studied law in Germany, The Netherlands and Australia (Master of Comparative Laws). He holds a PhD in public international law (The human right to water) from the University of Mannheim, Germany.
Simon Wilde
Senior Managing Director, Macquarie Capital
Simon Wilde is a Senior Managing Director at Macquarie Capital, responsible for the firm’s major utility corporate relationships and power sector initiatives. He has over 23 years’ investment banking experience, having started his career in 1992 at Credit Suisse, after studying Law and Economics at Christ’s College, Cambridge. He also holds finance and economics MSc degrees from LSE and the University of Bristol. Simon has specialised in corporate advisory for the energy and utility sectors since 1994, and led the Power & Utilities M&A team at RBS and ABN AMRO prior to joining Macquarie in 2011. He has also worked at JP Morgan and Creditanstalt. He has worked on energy-related transactions with an aggregate value in excess of USD 75 billion over two decades. At Macquarie, Simon has been involved in a major push into financing renewable energy projects, across offshore wind, solar, biomass and tidal energy. Since 2013, Simon has been a finance academic as well as practitioner, both teaching and undertaking a PhD at the University of Bath on infrastructure finance. He is a part-time Senior Lecturer at UWE’s Bristol Business School, teaching banking and investment management. His PhD research focuses on the changing risk and return profile of infrastructure investment. Simon is also a non-executive director of Mongoose Energy Ltd, a community renewables group chaired by former UK Secretary of State for Energy Ed Davey, and non-executive director of Somerset Skills & Learning.

Keynote Speech

Jim Rogers
Investment Expert and Author, Rogers Holdings
Jim Rogers, a native of Demopolis, Alabama, is an author, financial commentator, adventurer, and successful international investor. He has been frequently featured in Time, The Washington Post, The New York Times, Barron’s, Forbes, Fortune, The Wall Street Journal, The Financial Times, The Business Times, The Straits Times and many media outlets worldwide. He has also appeared as a regular commentator and columnist in various media and has been a professor at Columbia University. After attending Yale and Oxford University, Rogers co-founded the Quantum Fund, a global-investment partnership. During the next 10 years, the portfolio gained 4200%, while the S&P rose less than 50%. Rogers then decided to retire – at age 37. Continuing to manage his own portfolio, Rogers kept busy serving as a full professor of finance at the Columbia University Graduate School of Business, and, in 1989 and 1990, as the moderator of WCBS’s ‘The Dreyfus Roundtable’ and FNN’s ‘The Profit Motive with Jim Rogers’. In 1990-1992, Rogers fulfilled his lifelong dream: motorcycling 100,000 miles across six continents, a feat that landed him in the Guinness Book of World Records. As a private investor, he constantly analyzed the countries through which he traveled for investment ideas. He chronicled his one-of-a-kind journey in Investment Biker: On the Road with Jim Rogers. Jim also embarked on a Millennium Adventure in 1999. He traveled for 3 years on his round-the-world, Guinness World Record journey. It was his 3rd Guinness Record. Passing through 116 countries, he covered more than 245,000 kilometers, which he recounted in his book Adventure Capitalist: The Ultimate Road Trip. His book, Hot Commodities: How Anyone Can Invest Profitably In The World's Best Market, was published in 2004. Another of his books A Bull in China describes his experiences in China as well as the changes and opportunities there. His recent book A Gift to My Children is a heartfelt, indispensable guide for his daughters (as well as for all adults and children) to find success and happiness. His latest memoir Street Smarts: Adventures on the Road and in the Markets was published in February 2013.
Session 3 – Chair

Giles Blackburne
Executive Director, China-Britain Business Council (CBBC), China Outbound

Session 3 – Speakers

Atif Ansar
Programme Director of the MSc in Major Programme Management (MMPM), Saïd Business School, University of Oxford
Dr Atif Ansar is a Lecturer at the Blavatnik School of Government, University of Oxford and an Associate Fellow of the Saïd Business School. His research focuses on delivering major infrastructure and integrated real estate programmes cheaper, faster, and with greater sensitivity to the needs of end-users. Prior to joining the Blavatnik School of Government, Atif was a Research Fellow at the BT Centre for Major Programme Management at the Saïd Business School, University of Oxford. Building on this experience he continues to conduct collaborative research on infrastructure megaprojects with Professor Bent Flyvbjerg and colleagues at Saïd Business School. Atif teaches on the Master in Public Policy (MPP), the Masters in Business Administration (MBA), and the MSc in Major Programme Management and helps deliver executive education programmes such as the UK Government’s Major Projects Leadership Academy (MPLA) for top civil servants. Atif has widely consulted for the World Bank and private sector clients. At the World Bank, Atif’s work focused on infrastructure and social development. His work for the private sector has been in the area of project finance in Russia, Ukraine, and Africa and improving decision practice and outcomes of capital investment projects. Atif completed his DPhil entitled: ‘New Departures’ in Infrastructure Provision: an Ongoing Evolution Away from Physical Assets to User Needs in 2010. Studying at Brasenose College, Oxford University, he received the Clarendon Scholarship from the Oxford University Press for his doctorate. Atif previously undertook his Bachelor’s degree at the School of Foreign Service at Georgetown University where he majored in Philosophy, Politics, and Economics.
Mei Jin  
**Chief Representative, the People’s Bank of China (PBOC) Representative Office for Europe**


Rupert Gather  
**Founding Director, InvestUK**

Rupert Gather graduated in Law from Exeter University in 1984 and, after operational service in the British Army, has built a distinguished career in private equity corporate finance. His 20 years’ experience and personal management of over 100 successfully completed deals have given him a unique insight into selection, appraisal and management of direct private equity investments into UK and international companies across multiple sectors. In 2012 Rupert founded InvestUK, where he is now Executive Chairman. InvestUK is a regulated Foreign Direct Investment adviser based in London’s prestigious Mayfair district. As well as providing advisory services to companies and private equity funds looking to invest in UK unlisted companies, InvestUK is the market leader in investment origination and implementation on behalf of international Entrepreneurs and Investors seeking Tier 1 Visa immigration status in the UK. In the last three years InvestUK has advised on 90 deals worth over £23milion, and has 170 clients in the company’s pipeline representing a further £70m+ of potential investment. Clients come from all over the world but are strongly weighted to Russia and China. InvestUK is now starting to offer asset management products to its private clients alongside its advisory offering. InvestUK ‘Education Bond® is a £1 billion project for investment in the UK’s construction industry, targeted particularly at Chinese students seeking to earn Permanent Residence whilst they study. It aims to combine the three key drivers of UK Education, Property investment and Permanent Residence into one simple, secure product.

Hisaka Kimura  
**Unit Head, Private Sector Infrastructure Finance, East Asia, Asian Development Bank**

Hisaka Kimura is responsible for promoting and financing private sector participation opportunities in infrastructure development in East Asia. Hisaka has over 20 years of experience in managing multi-stakeholder projects in the various countries, including the People’s Republic of China, Mongolia, the United Kingdom, Japan, South Africa, Russia, Central and Eastern Europe. Her areas of expertise include clean energy, urban-rural environmental infrastructure, natural resources, emergency relief and reconstruction. Previous to joining the Asian Development Bank, Hisaka worked for the European Bank for Reconstructions and Development and Ernst & Young in London. She holds master’s degrees from London Business School in Finance; Imperial College, and University of London in Environmental Economics.
Christopher Kaminker
Economist/Project Manager, Long Term Investment, Environment Directorate, OECD
Christopher Kaminker is an economist at the Organisation for Economic Co-operation and Development (OECD) in Paris with a decade of experience at the intersection of energy policy, financial markets and sustainability. He leads the OECD Project on Institutional Investors and Green Growth and directs the OECD Green Investment Financing Forum. His research focuses on the role of institutional investors and capital markets in financing sustainable infrastructure investment. Prior to his appointment at the OECD in 2010, Christopher worked in investment banking at Société Générale and Goldman Sachs. Christopher is a PhD candidate at Oxford University and graduated from the School of International and Public Affairs at Columbia University. He is a Fellow of the Royal Geographical Society and other current appointments include: Delegate to the G20 Green Finance Study Group; Reviewer of the Journal of Sustainable Finance & Investment; and adjunct lecturer at SciencesPo Paris.

Thorsten Jelinek
Managing Director, Poly Terra Innovation; former Associate Director, World Economic Forum
Thorsten is the Managing Director of Poly Terra Innovation, a German R&D firm developing sustainable plastics and products from idea through to market readiness. He is also a member of the Taihe Global Institute, a nonprofit, independent, public-policy think tank based in Beijing. His professional work is based on his in-depth experience in the areas of business strategy and development, sustainability and international relations. Prior to his current role, Thorsten was an Associate Director at the World Economic Forum responsible for economic relations in Europe, and held various leadership roles in the industry. He holds a Ph.D. in political economy from the University of Cambridge and is a Member of the Clinton Global Initiative.

Sir Roger Gifford
UK Head, Skandinaviska Enskilda Banken
Professional banker and keen amateur musician, Roger Gifford has worked for more than 40 years to help financial services contribute to a more harmonious society. He was knighted in 2014 for services to international business, culture and the City of London. Sir Roger’s career has been largely spent with Nordic bank SEB who he joined from SG Warburg in 1982. Currently Head of SEB in London, he previously worked in the capital markets in London and led the bank’s operation in Japan for six years. In 2013 he served as the Lord Mayor of London, the City’s global ambassador for financial and professional services. Sir Roger is Vice Chairman (and a former Chairman) of the Association of Foreign Banks and, since election in 2004, has represented the Ward of Cordwainer in the City as its Alderman. He is a member of the livery companies of the Musicians, Cordwainers and International Bankers and recently co-founded the City Music Foundation which supports outstanding musical performers at the beginning of their career. Sir Roger chairs the Tenebrae Choir and the English Chamber Orchestra, and is a trustee of the St Paul’s Cathedral Foundation. Sir Roger is married to Dr Clare Gifford (Lady Gifford). He was born in St Andrews and educated at Sedbergh and Oxford, where he read chemistry.
Reyaz A. Ahmad
Head and Chief Investment Officer, IFC Catalyst Fund

Reyaz joined AMC in September 2010 as Chief Investment Officer and Head of AMC’s Fund of Funds group. He joined IFC in 1987 in the Energy Unit and worked on oil and gas projects in Asia, the Middle East and Latin America. From 1992 through 1999, he worked in IFC’s Corporate Finance Services Department, focusing on privatization advisory transactions across a range of infrastructure and non-infrastructure sectors. In 2000, Reyaz took an external assignment as Vice-President, Strategy of Softbank Emerging Markets, a $200 million VC fund, returning to IFC in 2002 as Manager of the Global Information & Communication Technologies Department. From 2003 until he joined AMC, he headed the sector team responsible for IFC’s investments globally in solar, wind and other renewables energy supply chains, and energy-efficient machinery. Previously, Reyaz worked at the Boston Consulting Group, SG Warburg Securities and Courtaulds PLC. Reyaz holds a BA and MA (with Honours) in Engineering and Economics from Queens’ College, Cambridge University and an MBA from INSEAD.

Concluding Remarks

Denis Galligan
Director of the OBOR Programme, University of Oxford

Denis Galligan is Professor of Socio-Legal Studies, Oxford University and Professorial Fellow of Wolfson College. He is Director of the OBOR Programme of Oxford University. His current research interests are in the social foundations of constitutional and administrative law, with emphasis on issues of due process. He is also engaged in research into issues of regulation, especially cross-border regulation. His interest in law and society in China, and in the various legal, constitutional, and regulatory aspects of One Belt One Route has resulted in the creation of a research programme in the Faculty of Law. Plans are underway to create an OBOR Institute.
Committee Profiles

Yin Yang
Director, Oxford International Infrastructure Consortium
Yin obtained his DPhil degree from the University of Oxford under the supervision of Professor Gordon Clark. His research is focused on the economic geography of urban infrastructure investment and governance – a comparison of Beijing and London. As an economic geographer, he is interested in infrastructure investment, governance, urban development, institutional investors, climate change and sustainable development. He is the member of the Association of American Geographers (AAG) and the Royal Geographical Society (with the Institute of British Geographers). He co-organised the special session on ‘Geographies of Urban Infrastructure’ at the AAG 2014 Annual Meeting in Tampa, and gave presentation at International Symposium for Next Generation Infrastructure in Vienna in 2014. He once worked in China Development Bank, the largest national infrastructure bank in China with RMB8.19 trillion (~USD 1.36 trillion) assets under management. Currently Yin is working with his colleagues to establish the Oxford University International Infrastructure Consortium (OXIIC) which aims to provide a platform to facilitate exchange of information and knowledge on infrastructure worldwide.

Xi Hu
Director, Oxford International Infrastructure Consortium
Xi (Sisi) is a doctoral student at the Environmental Change Institute (ECI) and the Senior Wai Seng Scholar at the Asian Studies Centre, University of Oxford. Her research focuses on understanding infrastructure development process in China, how the Chinese infrastructure system is vulnerable to climate change impacts such as flooding and droughts and what the adaptation implications are for policy makers. During her PhD, she has consulted for the Latin American Energy Organisation; worked as an energy modeller for the UK Infrastructure Transitions Research Consortium; interned as a climate adaptation researcher with the Chinese National Development and Reform Commission; and facilitated dialogues between Oxford and government agencies such as the Chinese Ministry of Water Resources. Her research has been presented at numerous conferences relating to infrastructure, including the International Symposium for Next Generation Infrastructure and the Second International Conference on Vulnerability and Risk Analysis and Management. Before joining Oxford, Xi conducted policy research at the Chinese Ministry of the Environment and Ministry of Land and Resources on both domestic and global levels. She also worked at the International Finance Corporation (IFC) on Sino-African relations, UK-India Business council on corporate social responsibility, and as an analyst at Legal & General on investing in China. Xi holds a BSc in Environmental Policy with Economics and an MSc in Environmental Economics and Climate Change from the London School of Economics.
Michael Jonathan Dangerfield
Director, Oxford International Infrastructure Consortium
Michael is a doctoral student at the University of Oxford, a fellow of the Royal Geographical Society (RGS) and an associate of the Royal College of Science (RCS). As a legal and economic geographer his research focuses on the impact of resource extraction and infrastructure development on labour market regulation, functionality and indigenous systems of governance. His doctoral thesis examines Arctic development in the context of Greenland’s emergence as a resource frontier and the impact of foreign direct investment on the island’s evolving political ecology and labour market. During his PhD Michael has helped to formulate and articulate British Arctic policy by presenting his research in his capacity as a member of the British delegation to the 2014 Arctic Circle Assembly led by James Grey MP and by submitting evidence to the 2015 House of Lords Arctic Committee Report chaired by Lord Teverson. Michael is also a contributor to Oxford Analytica (OA) on matters relating to Arctic politics and policy. In addition to his role as Director of the Oxford University International Infrastructure Consortium (OXIIC) Michael is a steering committee and founding member of the Oxford University Polar Forum (OUPF). Prior to embarking on his doctorate he was formally an external collaborator with the United Nation’s International Labour Organization (ILO) and specifically the Employment Trends (EMP/TRENDS) Team. Over a period of seven years’, he worked on development of the Global Employment Trends (GETs), the Key Indicators of the Labour Market (KILM) and more broadly the measurement of the Millennium Development Goals (MDGs) employment indicator targets. Michael holds a MSc in Environmental Technology from Imperial College London, a MA in Land Economy from the University of Cambridge and a postgraduate certificate in Nanotechnology and applied quantum physics from the University of Oxford.

Xuanyi Sheng
General Manager, Oxford International Infrastructure Consortium
Xuanyi is a doctoral student at the Smith School of Enterprise and the Environment, University of Oxford. Her current research focuses on understanding the governance of the public-private partnerships (PPPs) which bring together shareholders and stakeholders of large and complex infrastructure projects. Her key areas of research include global infrastructure investment and governance, cross-border commerce and trade. Prior to her PhD, Xuanyi conducted research on municipal sustainable environmental and energy management strategies at the World Resources Institute (WRI) while also looking at carbon capture, utilization and storage in China with the French “CO2 Chair” and ‘Air Liquide’. She has also worked as an external consultant on integrated urban planning and environmental industry development policy making for Chinese National Development and the Reform Commission at both provincial and municipal levels. Before joining the University of Oxford, Xuanyi graduated from the School of Environment at Tsinghua University with a MEng in environmental engineering. She also holds an advanced master degree in international environmental management from MINES ParisTech.
Conference Partners

Host Partners

The Smith School of Enterprise and the Environment, University of Oxford

The Smith School of Enterprise and the Environment, University of Oxford is a leading interdisciplinary academic hub focused upon teaching, research, and engagement with enterprise on climate change and long-term environmental sustainability. It works with social enterprises, corporations, and governments; it seeks to encourage innovative solutions to the apparent challenges facing humanity over the coming decades; its strengths lie in environmental economics and policy, enterprise management, and financial markets and investment.

The Environmental Change Institute, University of Oxford

The Environmental Change Institute, University of Oxford was established in 1991 ‘to organize and promote interdisciplinary research on the nature, causes and impact of environmental change and to contribute to the development of management strategies for coping with future environmental change’. Over the last 25 years it has developed an international track record for research in climate, ecosystems and energy and a growing expertise in the fields of food and water. It responds to the challenges in these areas through an interdisciplinary and integrated programme of understanding processes of change; exploring sustainable solutions; and influencing change through education and partnership.

The UK Infrastructure Transitions Research Consortium (ITRC)

The UK Infrastructure Transitions Research Consortium (ITRC) is developing a new generation of infrastructure system simulation models and tools to inform the analysis, planning and design of National Infrastructure (NI). Working with partners in government and industry, their research examines energy, transport, water, waste, and information and communication technologies (ICT) systems at a national scale to:

- develop new methods for analysing performance, risks and interdependencies
- provide a virtual environment in which to test strategies for long-term investment
- understand how alternative strategies perform under constraints such as reliability and security of supply, cost, carbon emissions, and adaptability to demographic and climate change
- develop risk analysis models to test infrastructure systems’ ability to withstand extreme weather shock events, and so inform long-term risk assessment and adaptation planning
Premium Sponsorship Partner

Hunan Xuanyuan Cultural Relics Preservation Co., Ltd. 湖南轩辕文物保护有限公司

Hunan Xuanyuan Cultural Relics Preservation Co., Ltd. is a high-tech enterprise located in Changsha, the capital of Hunan province in central China. Xuanyuan conducts business in the restoration, preservation, maintenance and display of cultural heritages and relics of various origins, materials and textures, including ancient cultural monuments, sites, tombs and buildings; recent buildings with cultural significance; cultural relics of stone, pottery and other earthenware; frescoes and other mural paintings. The company is awarded qualification certificates for all aforementioned types of heritages and relics by State Administration of Cultural Heritage of China. At present, Xuanyuan is the most comprehensive and technical advanced company in cultural heritage related business in Hunan.

Associate Sponsorship Partners

Shanghai Pudong Development Bank Co., Ltd. 上海浦东发展银行

Headquartered in Shanghai, Shanghai Pudong Development Bank Co., Ltd. (“SPD Bank”) is a joint-stock commercial bank with nationwide presence opened with approval by the People’s Bank of China on August 28, 1992, opened for business on January 9, 1993 and listed on Shanghai Stock Exchange on November 10, 1999. As of the end of 2015, the registered capital of SPD Bank reached £1.94 billion. The Bank accelerated its operation process across different sectors and markets over recent years, with the opening of Hong Kong Branch and establishment of London Representative Office. SPD Bank ranked the 296th place among global Fortune 500 enterprises published by the Fortune in 2015, the 35th place in terms of core capital on the Top 1000 World Banks list published by the British magazine The Banker in 2015, and the 57th place on the Forbes Global 2000 list published by Forbes in 2016.

Atkins Acuity

Acuity is the new advisory business from the Atkins Group. It helps to successfully deliver its clients’ ambitions in infrastructure and energy, worldwide. Combining deep business acumen with the engineering expertise of Atkins, it offers seamless, end-to-end advisory services that build higher value, more rewarding partnerships.
Supporting Partners

China-Britain Business Council (CBBC)

The China-Britain Business Council (CBBC) helps British and Chinese businesses and organisations work together in China, the UK and third markets around the world. With 60 years of experience, experts in 11 UK offices and 15 Chinese locations, and a diverse 1,000-strong membership, it operates alongside the British Chamber of Commerce in China to support companies of all sizes and sectors from multinationals to SMEs. As the partner of choice for British companies working with China, CBBC delivers a range of events, tailored research and consultative services. It cooperates closely with UK Trade & Investment, The Foreign & Commonwealth and across government to highlight export opportunities for UK companies and investment opportunities for Chinese organisations.

Oxford Chinese Students and Scholars Association (OXCSSA)

Oxford Chinese Students and Scholars Association (OXCSSA), founded in 1986 under the direction of the Education Section of Embassy of the People’s Republic of China in the United Kingdom of Great Britain and Northern Ireland, is a charitable, voluntary, service, non-political, non-religious and non-profit student organization. OXCSSA serves all Chinese students and scholars in the Oxford area, including the University of Oxford, Oxford Brookes University and other academic and research institutions. With more than three thousand general members and a committee of one hundred and thirty-eight board members, OXCSSA is one of the biggest Chinese organizations in the Oxford area.

Tsinghua Alumni Association in UK（THAA-UK）

Tsinghua Alumni Association in UK (THAA-UK) was initiated by the Tsinghua Alumni national wide in the UK. It aims at strengthening the network and cooperation among alumni. Tsinghua alumni in the UK have also made remarkable achievements, which have created favourable conditions for the alumni career development in the UK and worldwide. THAA-UK has branches in London, Cambridge, Manchester and other major cities in the UK.
Conference Logistics

Conference Venue
The Examination Schools, 75 - 81 The High Street, Oxford, OX1 4BG, United Kingdom
The conference will be held in the South Writing School at the Examination Schools. The conference directors will welcome and guide you to the venue at the entrance of the Exam Schools on 1st July.

Conference Time
The conference registration starts at 08:00 on Friday, 1st July 2016. The plenary conference starts at 09:00 and ends around 18:30 on the same day.

Dress Code
The dress code for the conference is business attire.

Transportation
How to get to Oxford can be found on the Oxford University website: www.ox.ac.uk/visitors/visiting-oxford/how-get-oxford?

Accommodation
For those guests staying at the Randolph Hotel in Oxford, you can check in at hotel reception any time after 15.30 on the day of arrival (30 June). Check out is any time before 11am on the day of departure (1 July). Should guests wish to leave luggage at time, there is a storage area behind the hotel reception.
Further Information and Contact Details

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Oxford, OX1 3QY, United Kingdom
http://wwweci.ox.ac.uk

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